STEWARD CARNEY HOSPITAL

2015 Hospital Profile

Dorchester, MA Teaching Hospital Metro Boston

Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care System. It is among the smaller acute hospitals in Massachusetts and qualifies as a High Public Payer (HPP) hospital. Steward Carney had 14.6% fewer inpatient discharges in FY15 than in FY11, compared to a cohort median decrease of 3.2%. Steward Carney reported a loss in each fiscal year from FY11 to FY15, with a total margin of -7.3% in FY15, compared with a median total margin of 4.2% in its cohort.

Overview / Size Hospital System Affiliation: Steward Health Care System Change in Ownership (FY11-FY15): Not Applicable Total Staffed Beds: 83, among the smaller acute hospitals % Occupancy: 86.8%, highest in cohort (avg. 75%) DSTIⁿ Special Public Funding: Trauma Center Designation: Not Applicable Case Mix Index: 0.91, < cohort avg. (1.03); < statewide (1.00)

Financial

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Inpatient NPSR per CMAD:	\$10,725
Change FY14-FY15:	8.5%
Inpatient:Outpatient Revenue in FY15:	30%:70%
Outpatient Revenue in FY15:	\$54,439,851
Change FY14-FY15:	18.7%
Total Revenue in FY15:	\$114,614,565
Total Surplus (Loss) in FY15:	(\$8,319,735)

Payer Mix

Public Payer Mix:	72.8% (HPP* Hospital)
CY15 Commercial Relative Price:	0.89
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Harvard Pilgrim Health Care
	Tufts Health Plan

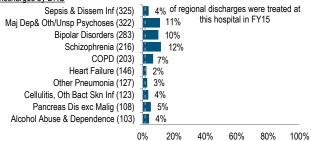
Utilization

Inpatient Discharges in FY15:	4,960
Change FY14-FY15:	13.7%
Emergency Department Visits in FY15:	50,385
Change FY14-FY15:	64.9%
Outpatient Visits in FY15:	103,068
Change FY14-FY15:	17.6%

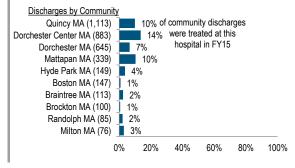
Quality	
Readmission Rate in FY15:	17.8%
Change FY11-FY15 (percentage points):	-1.5%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

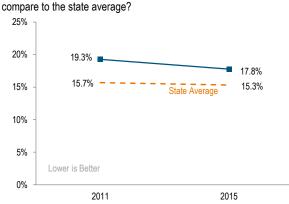


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

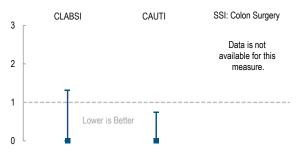


What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

--- Hospital (4,960) = 2% of total regional discharges



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



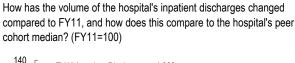
For descriptions of the metrics, please see the technical appendix

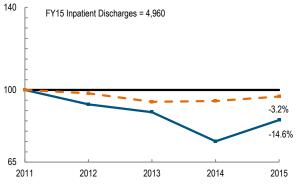
2015 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

Cohort: Teaching Hospital

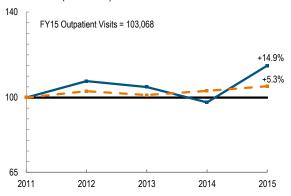
Patient Revenue Trends



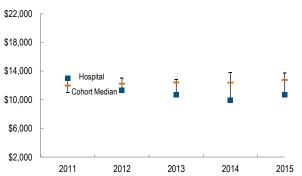




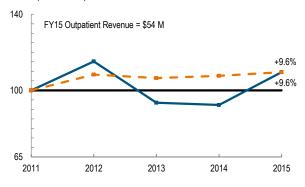
How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 111	\$ 110	\$ 101	\$ 91	\$ 115
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 0
Total Revenue	\$ 111	\$ 110	\$ 101	\$ 91	\$ 115
Total Costs	\$ 112	\$ 120	\$ 110	\$ 101	\$ 123
Total Profit (Loss)	\$ (1.3)	\$ (10.0)	\$ (9.0)	\$ (9.3)	\$ (8.3)

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

ⁿFor more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.